



# **Solid performance**

**Second Quarter Results 2008**

**13 August 2008**



# Agenda

- The Orkla Group
  - Highlights and financial performance
- Business Area Review
  - Orkla Materials
  - Orkla Associates
  - Orkla Financial Investments
  - Orkla Brands
  - Orkla Aluminium Solutions
- Q & A

Dag J. Opedal  
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## Q2-08: Solid performance - challenging markets

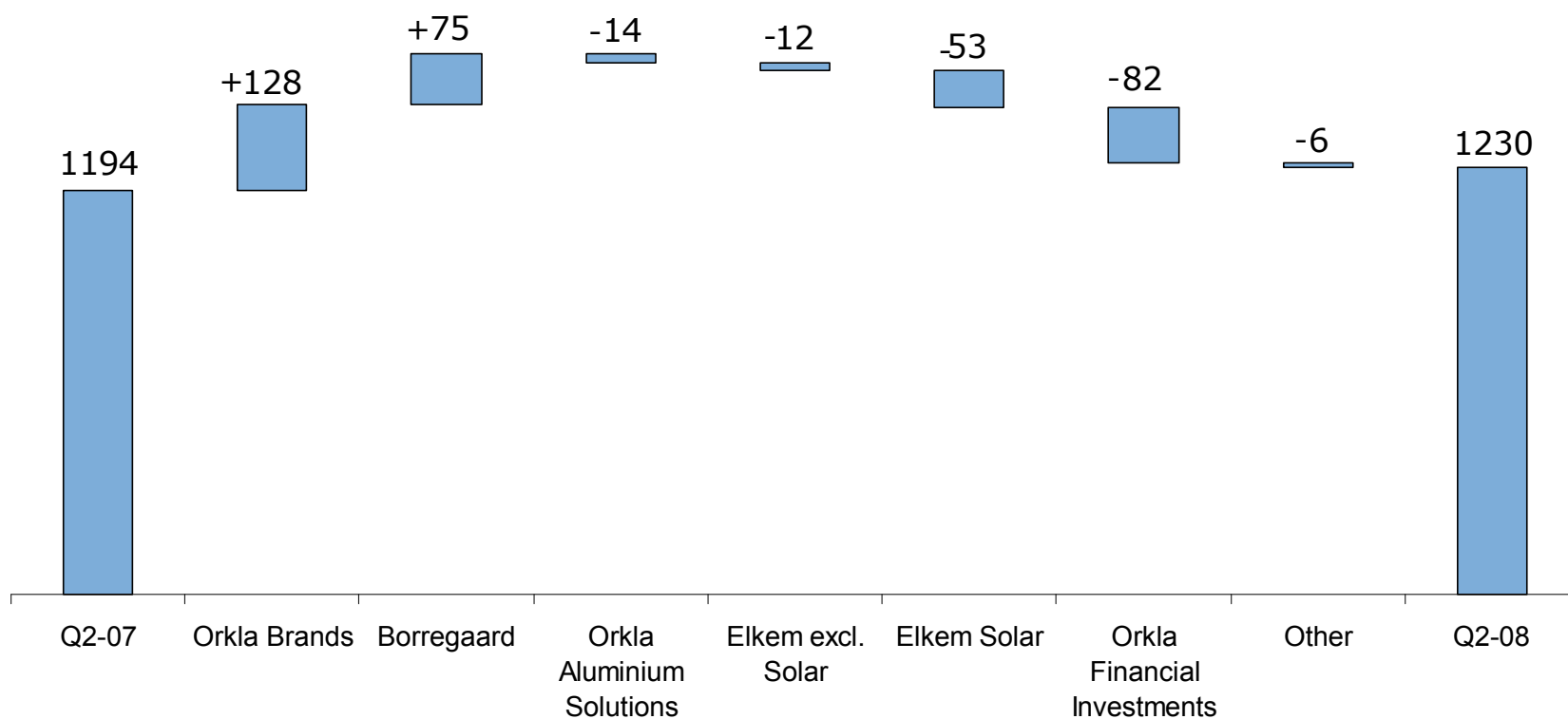
- Positive trend and profit growth for Orkla Brands
- Satisfactory results in weakening markets for Orkla Aluminium Solutions
- Improved results for Orkla Materials
  - Negative impact from weak USD, increased P&L charge from Elkem Solar and increasing input costs
- Weak financial markets. Share Portfolio -8.3 %, compared to MSNI -16.9 %
- Sale of 40 % stake in Hjemmet Mortensen completed at a NOK 830 million gain
  - Total proceeds from sale of media operations close to NOK 9 billion

## Q2 - Key value drivers on track

- Orkla Brands profit uplift
  - Response to challenges generates results
- Sapa integration
  - Restructuring measures implemented
  - Organisational development as planned
- Solar
  - Elkem Solar on schedule for metal-to-market by end of 2008
  - REC: EBITDA at NOK 889 million (+10 %) in Q2-08

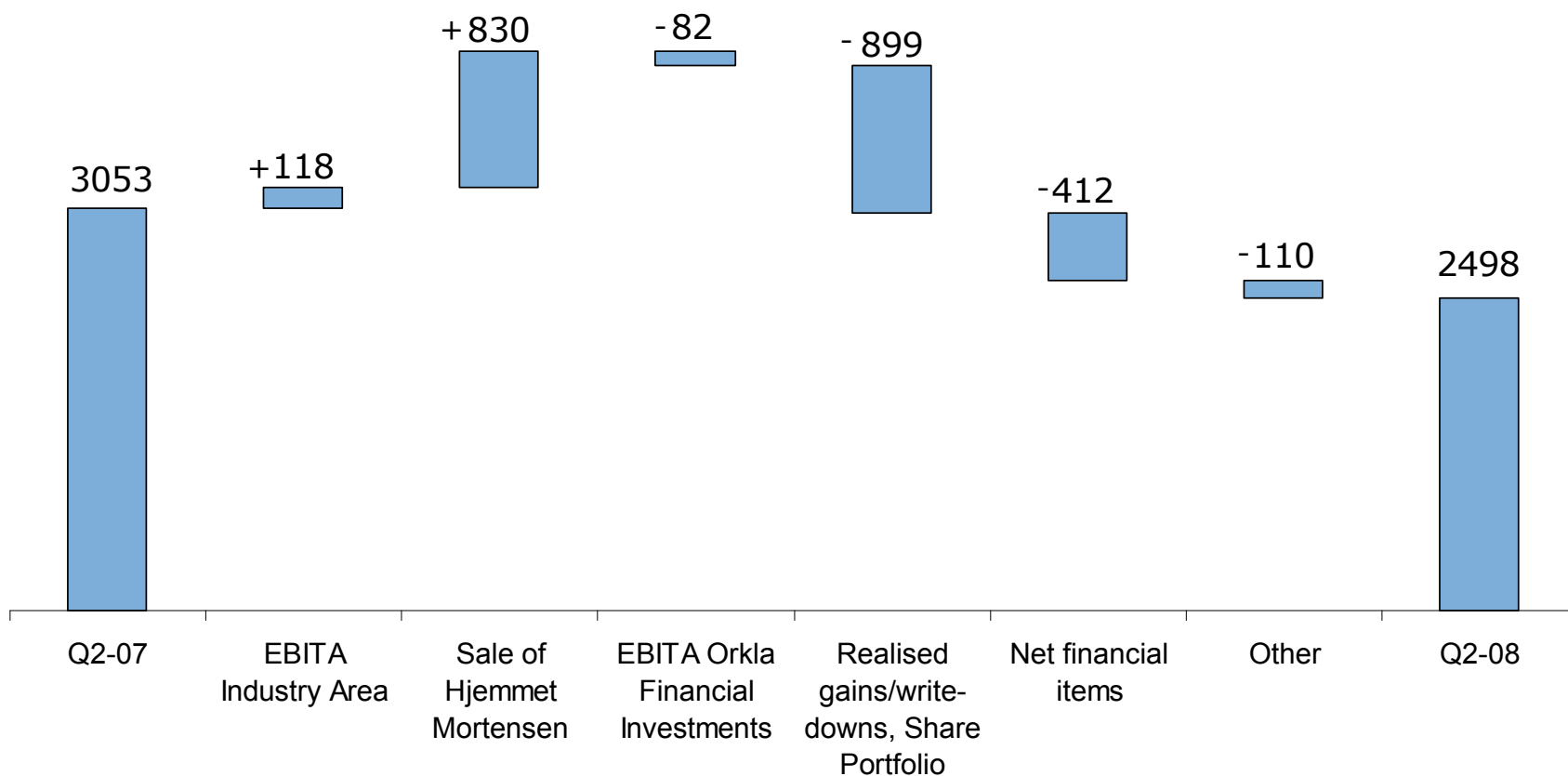


# Change in EBITA from Q2-07 to Q2-08



All figures in NOK million

# Profit before tax affected by financial items in Q2



All figures in NOK million

# Cash flow 30 Jun 2008

**Key figures** *in NOK million*

**1 Jan - 30 Jun**

**2008**

## **Industry division:**

Operating profit	2 172
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Net depreciation and replacement	220
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Changes in net working capital	-1 235
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<b>Cash flow from industrial operations</b>	<b>1 157</b>
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<b>Cash flow from Financial Investments</b>	<b>518</b>
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Financial items, net	- 636
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Taxes paid and miscellaneous	-1 027
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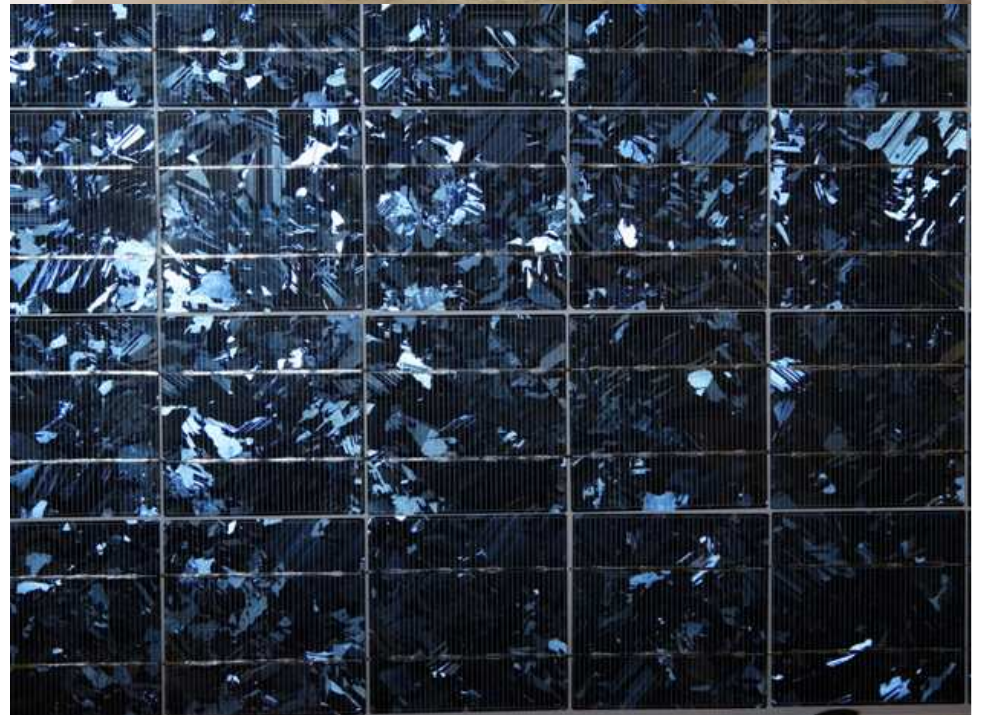
Dividends paid and share buybacks	-2 855
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Net expansion	-3 621
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<b>Net cash flow</b>	<b>-6 464</b>
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<b>Net interest-bearing debt</b>	<b>22 649</b>
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# Orkla Materials



# Elkem – Weak result compared to last year, but positive development in main markets

- Primary Aluminium results hampered by weakened USD, higher costs and aluminium hedges
- Higher energy trading partly offset by lower production
- Strong markets for Elkem silicon-related
- Elkem Solar developing according to plan, NOK 85 million expensed in Q2

## Elkem *in NOK million*

### 1 Apr - 30 Jun Revenues

	2008	2007	Change
<b>Elkem</b>	<b>2 966</b>	<b>2 351</b>	<b>26 %</b>
Energy	420	309	36 %
Primary Aluminium	771	678	14 %
Silicon-related	2 042	1 542	32 %
Eliminations	- 267	- 178	

### EBITA

<b>Elkem</b>	<b>216</b>	<b>281</b>	<b>-23 %</b>
Energy	78	66	18 %
Primary Aluminium	49	111	-56 %
Silicon-related excl. solar	174	136	28 %
Elkem Solar	- 85	- 32	

### EBITA margin

**7.3 % 12.0 %**

# Borregaard – Improved profitability

- Strong market and high prices for textile cellulose
  - Weaker outlook
- Declining USD and a continuous rise in prices of raw materials and energy hamper profitability in Chemicals
- Local outbreak of Legionnaires' disease
  - Public investigations still not concluded
  - Immediate action taken

## Borregaard

*in NOK million*

**1 Apr - 30 Jun**

Revenues	2008	2007	Change
<b>Borregaard</b>	<b>1 249</b>	<b>1 109</b>	13 %
Energy	43	38	13 %
Chemicals	1 249	1 107	13 %
Eliminations	- 43	- 36	

## EBITA

<b>Borregaard</b>	<b>140</b>	<b>65</b>	115 %
Energy	40	25	60 %
Chemicals	100	40	150 %
<b>EBITA margin</b>	<b>11.2 %</b>	<b>5.9 %</b>	

# Orkla Associates



# Orkla Associates



*in NOK million*

1 Apr - 30 Jun	2008	2007	Change
Revenues	2 121	1 673	27 %
EBITDA	889	812	10 %
EBIT	716	679	6 %
Profit before tax*	708	671	6 %

- Revenue growth of 27 %
- EBITDA increased by 10 %, mainly due to higher production and revenues
- Long-term sales contract portfolio of NOK 49 billion
- Acquired 20 % of US downstream player

\* Adjusted for change in accounting principles for financial items

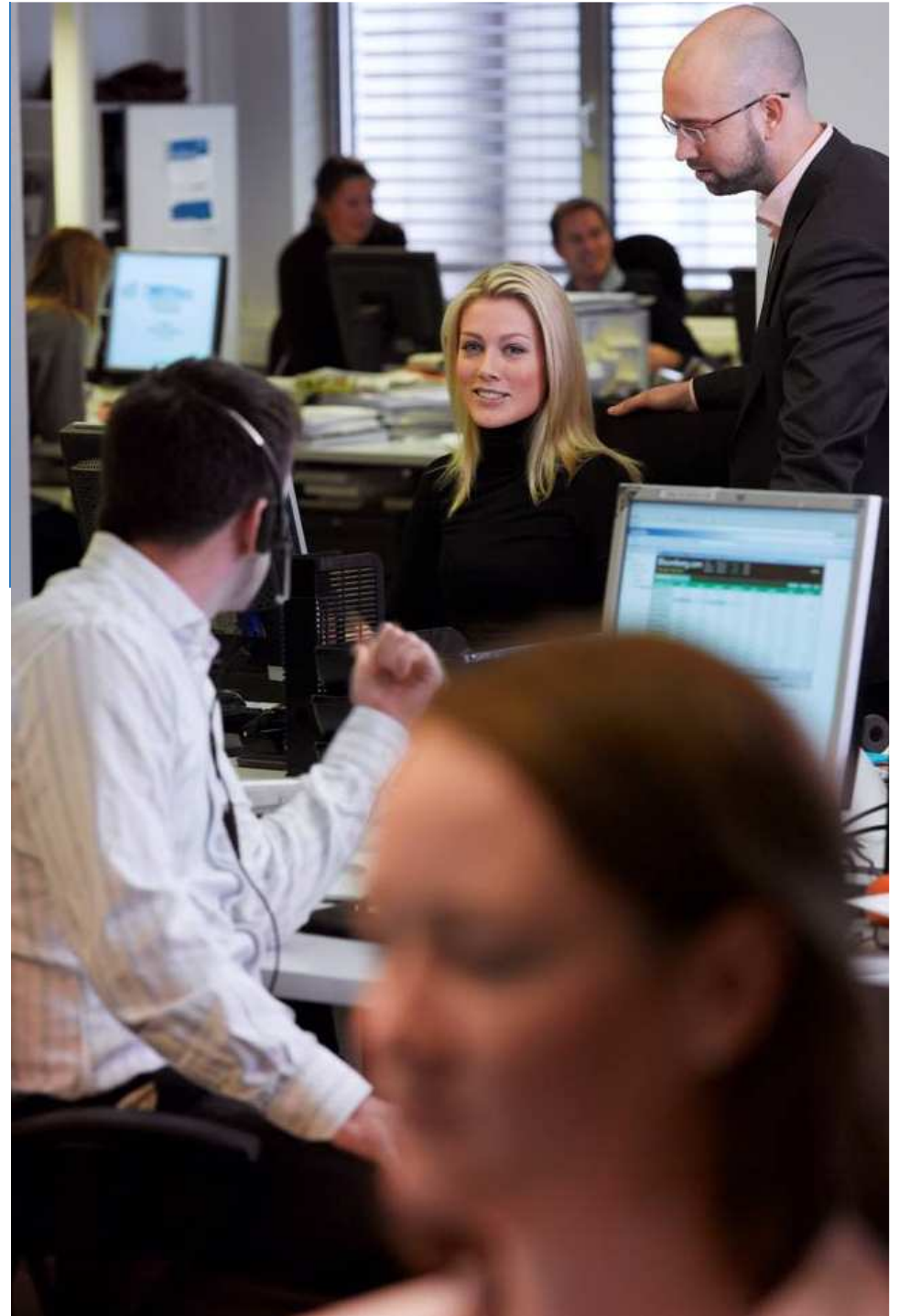


*in NOK million*

1 Jan - 30 Apr	2008	2007	Change
Revenues	3 159	2 872	10 %
EBIT	363	294	23 %
Profit before tax	335	301	11 %

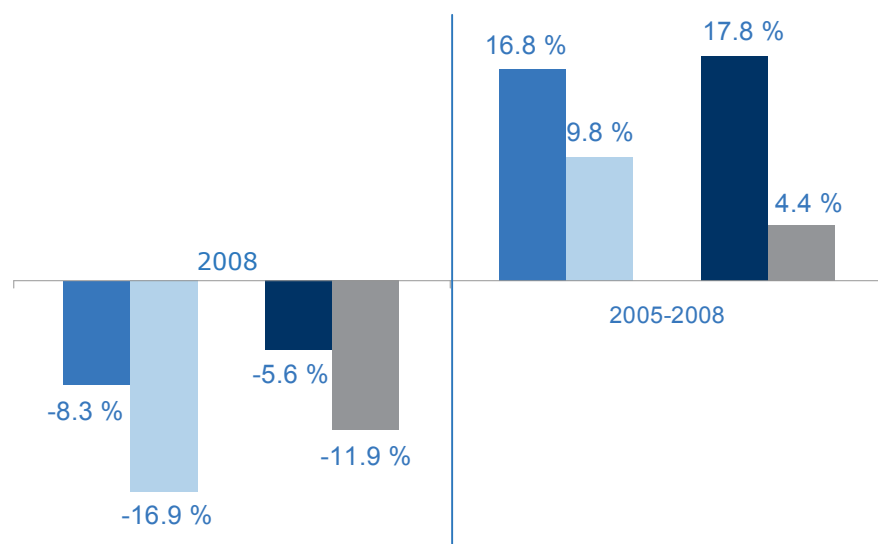
- Continued strong growth
- Margin improvements

# Orkla Financial Investments



# Share Portfolio

■ Portfolio ■ MSCI Nordic ■ OSEBX ■ S&P 500



## Gains and dividends *in NOK million*

2008	1 Apr - 30 Jun	1 Jan - 30 Jun
Unrealised gains	- 663	-1 741
Net gains/losses excl. write-downs	663	919
Write-downs	- 527	-1 056
Change in fair value of associates	- 24	- 46
Dividend received	310	397
Tax and interest	104	187
<b>Change in net asset value</b>	<b>-137</b>	<b>-1 340</b>
Market value Share Portfolio	16 155	
Unrealised gains	2 069	

# Orkla Brands

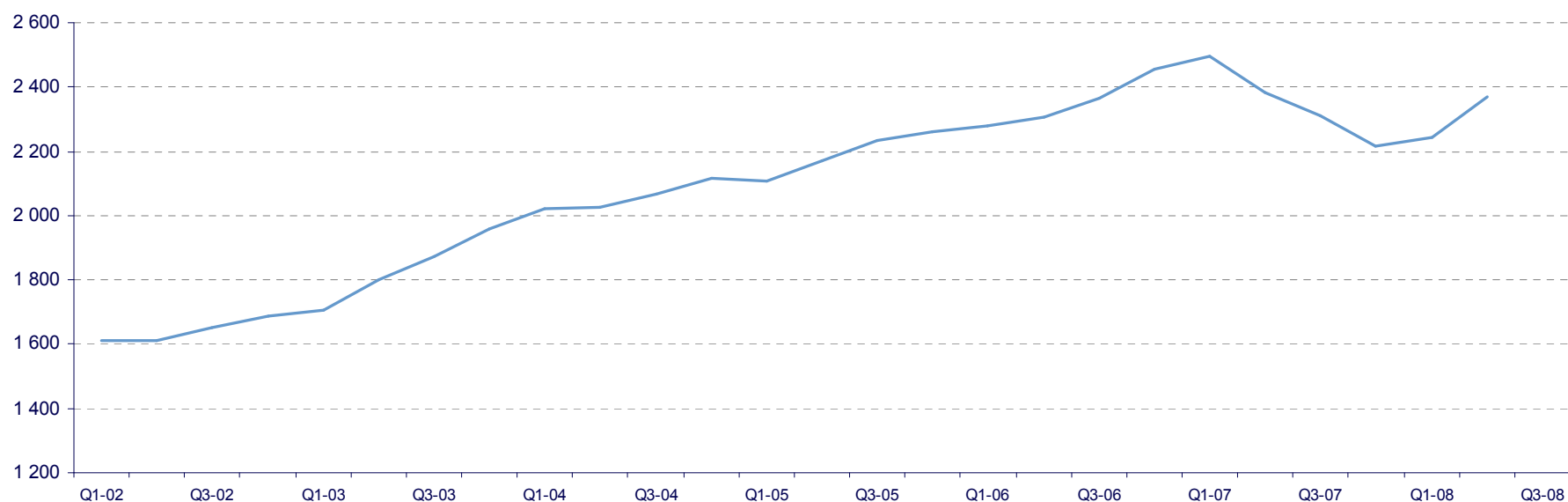
Torkild Nordberg  
EVP Orkla Brands



# Orkla Brands – profit uplift

(EBITA 12 month rolling)

NOK million



# Improvements on track

- 1) Price increases compensate for higher input costs
  - Rise in input factor prices necessitates further increases
- 2) International operations
  - Divestments/restructuring of unprofitable companies contributed positively
  - Further structural measures in Central and Eastern Europe in progress
  - Challenging situation in Russia for Orkla Brands International
- 3) Bread and bakery operations in Norway
  - Improvements, but still challenging

# Orkla Brands in progress

- Underlying top line growth +8 %
  - Positive effects from Easter
- EBITA growth for all business units
- Price increases implemented
- Positive impact from structural changes
  - Limited effect in H2 2008
- Market shares weakening slightly
  - Still positive market growth
- Growing cost inflation
  - Most significant in Russia and the Baltics

## Orkla Brands

*in NOK million*

**1 Apr - 30 Jun**                      **2008**    **2007**    **Change**

### Revenues

<b>Orkla Brands</b>	<b>5 650</b>	<b>5 465</b>	<b>3 %</b>
Orkla Foods Nordic	2 436	2 422	1 %
Orkla Brands Nordic	1 880	1 880	0 %
Orkla Brands International	525	501	5 %
Orkla Food Ingredients	880	759	16 %
Eliminations	- 71	- 97	

### EBITA

<b>Orkla Brands</b>	<b>586</b>	<b>458</b>	<b>28 %</b>
Orkla Foods Nordic	262	219	20 %
Orkla Brands Nordic	304	250	22 %
Orkla Brands International	- 30	- 52	42 %
Orkla Food Ingredients	50	41	22 %

**EBITA margin**                      **10.4 %**    **8.4 %**

# Innovation remains key value driver

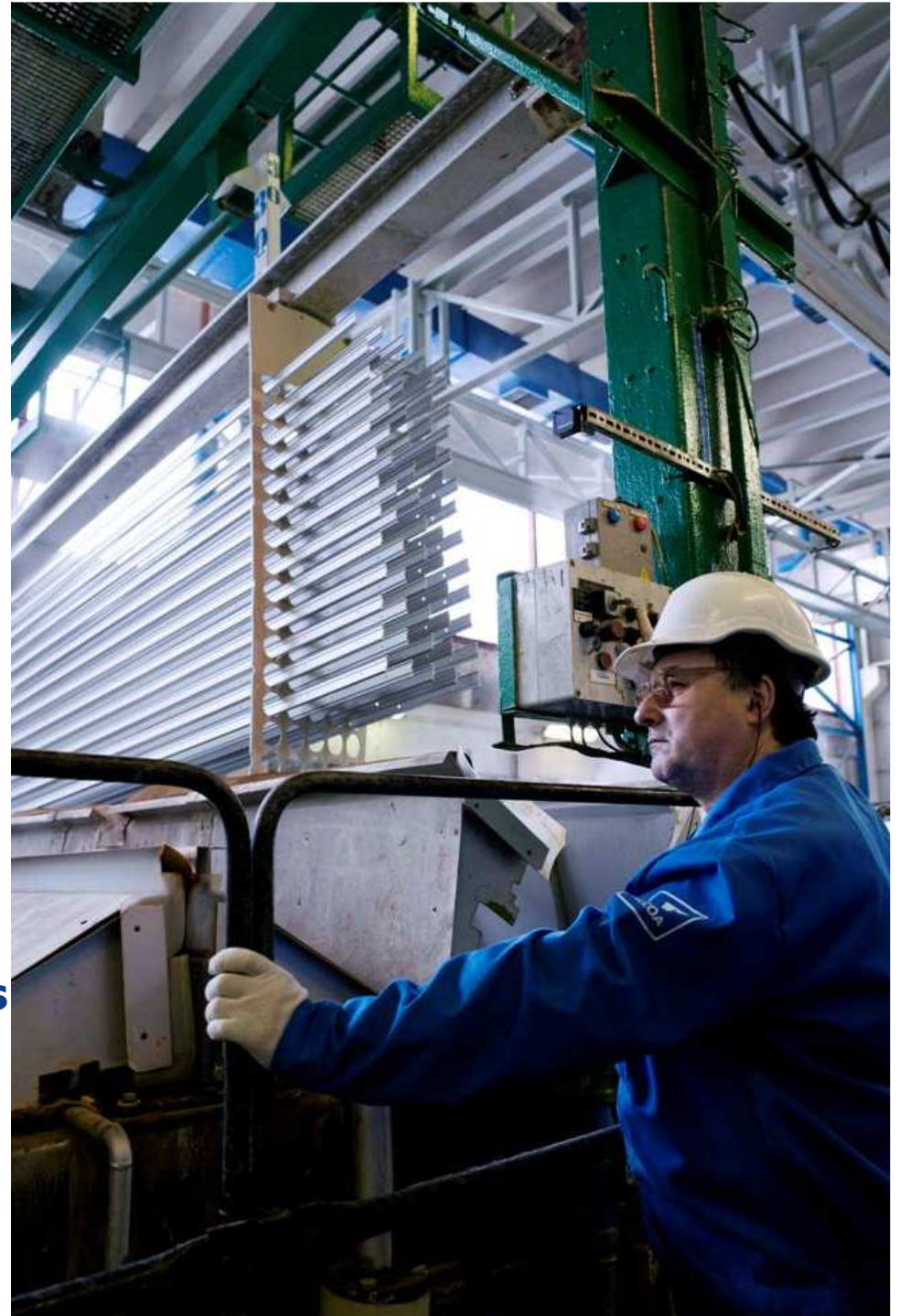


- Big One Hatrick and Nugatti Air largest launches in Q2
- Continued ability to innovate crucial, and main focus for long-term value creation



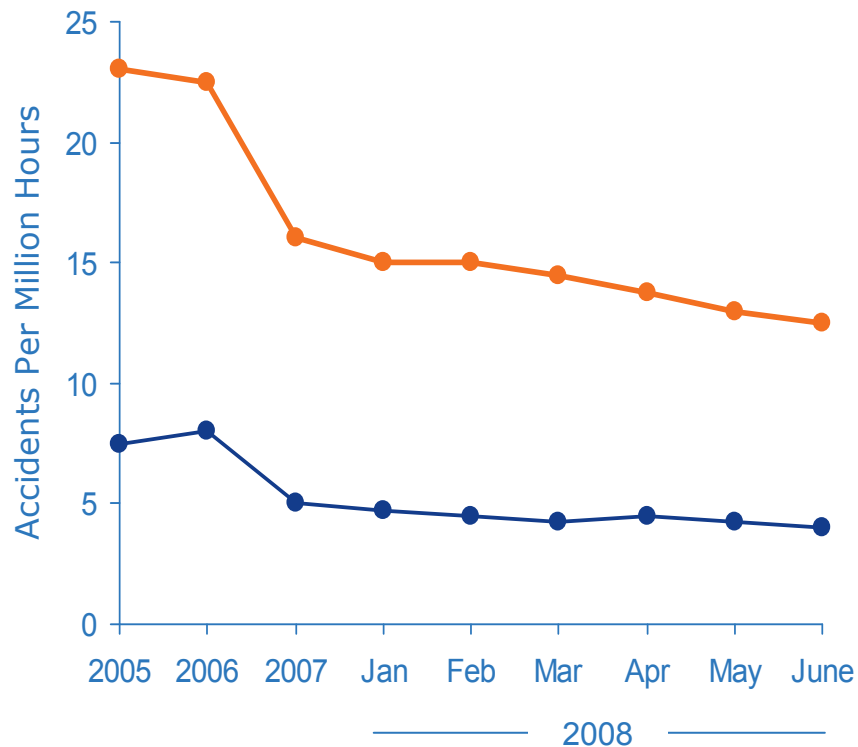
# Orkla Aluminium Solutions

Ole Enger  
EVP Orkla Aluminium Solutions



# The Sapa Group safety trend is positive

**Sapa Group Safety Rates**  
- Rolling 12 months -



**Sapa Group Safety Rates**  
- Year to Date June 2008 -

Measure	YTD 2008	YTD 2007	Rolling 2008
TRR	10.2	18.0	12.1
TRR Accidents	138	253	326
LWDR	3.8	6.0	4.0
LWDR Accidents	52	84	107

— Lost Work Day accident Rate (LWDR) — Total Recordable accident Rate (TRR)

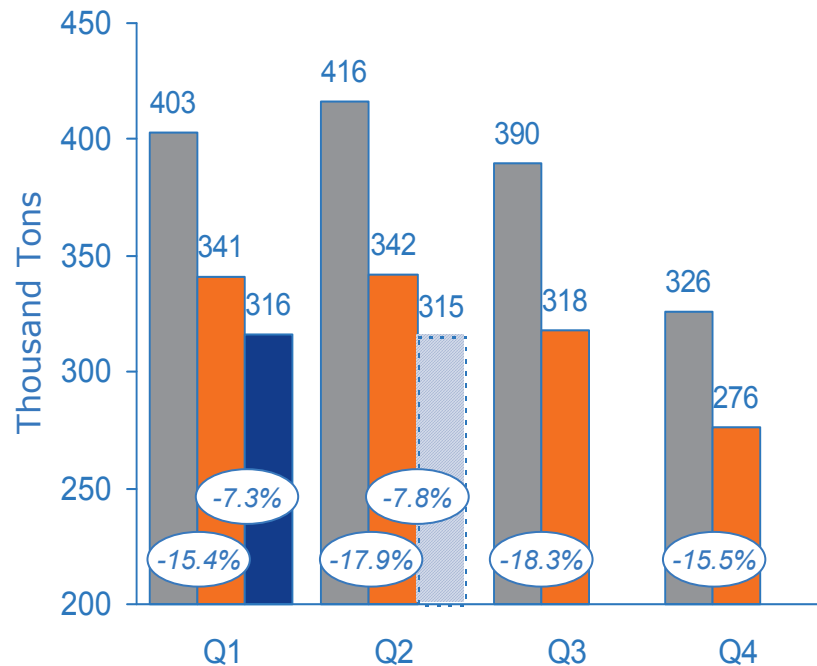
# Sapa Profiles on track to reach its financial targets\*

- 5-6 % EBIT-margin
  - 3 times capital turnover
  - 15-20 % ROCE
- 
- Improvement Programmes deliver according to plan...
  - ...but markets weaker than expected
  - Strategy remains firm
  - Orkla ownership share finalised to 54.55 %

\*In 2-3 years and assuming mid-cycle market conditions

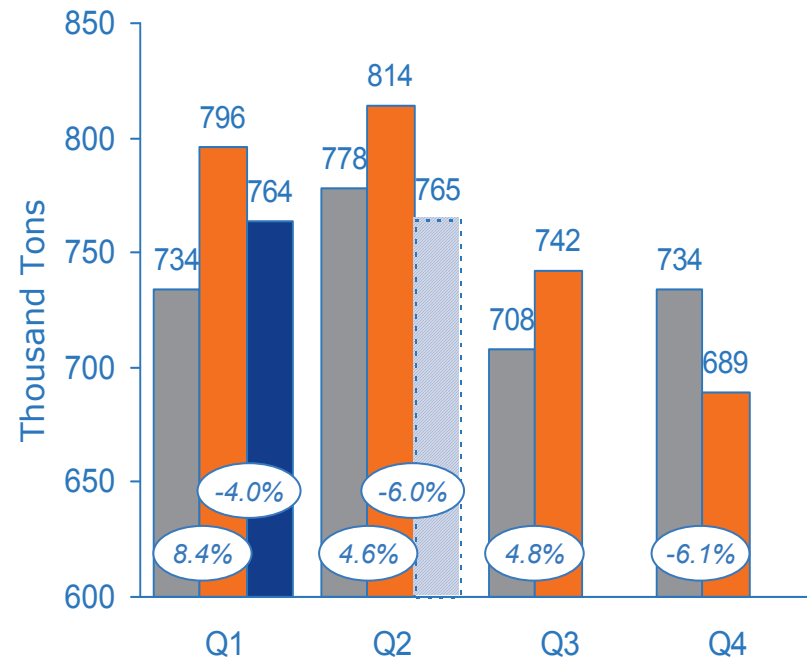
# The extrusion markets continue to decline both in the US and in Europe

## US Extrusion Consumption



- 2007 full year consumption -17%
- Q1 2008 consumption -7.3%
- Q2 2008 consumption -7.8% (forecast)

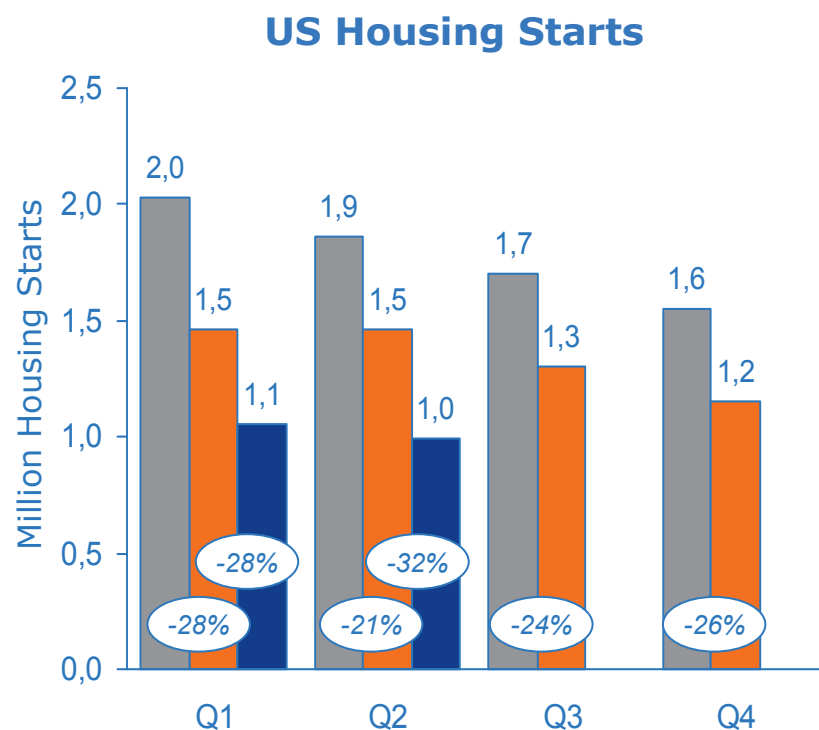
## European Extrusion Consumption



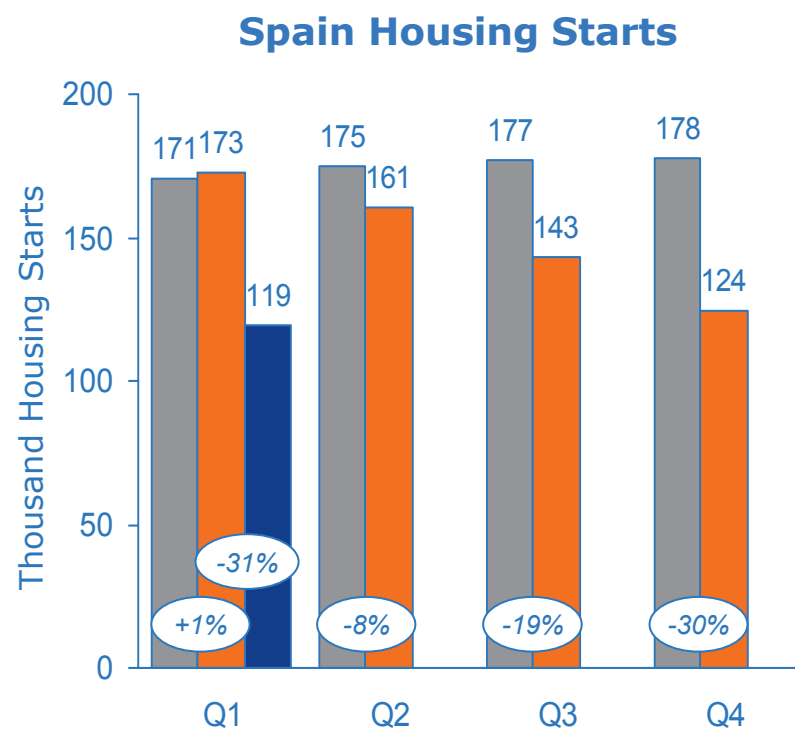
- 2007 full year consumption +2.9%
- Q1 2008 consumption -4.0%
- Q2 2008 consumption -6.0% (forecast)

■ 2006 ■ 2007 ■ 2008

# The US suffers from low construction activity – now Spain is leading the European market down



- 2007 full year development -25%
- 2008 first half development -30%



- 2007 full year development -14%
- 2008 Q1 development -31%

■ 2006 ■ 2007 ■ 2008

# The volume deterioration for Profiles continues while Sapa HT and BS remain at a good level

- Weak markets in US and Europe
  - The slow-down in South Europe has accelerated during Q2
  - Building & Construction weak
  - No sign of improvement in the US
- Continued good performance for Heat Transfer and Building System
- Lower margins than 2008 due to
  - Dilution effect from consolidation of Alcoa figures
  - Negative currency translation effects

## Orkla Aluminium Solutions

*in NOK million*

**1 Apr - 30 Jun**

Revenues	2008	2007	Change
<b>Orkla Aluminium Solutions</b>	<b>7 542</b>	<b>4 736</b>	59 %
Sapa Profiles	5 922	3 127	89 %
Sapa HT and BS	1 883	1 857	1 %
Eliminations	- 263	- 248	

## EBITA

<b>Orkla Aluminium Solutions</b>	<b>364</b>	<b>378</b>	-4 %
Sapa Profiles	208	235	-11 %
Sapa HT and BS	156	143	9 %
<b>EBITA margin</b>	<b>4.8 %</b>	<b>8.0 %</b>	

# At the establishment of the Joint Venture a set of key strategic themes were identified

## Strategic Theme

## Key Developments Over the Last Year

- Environment, Health, and Safety

- Organisational Integration

- Systems Integration

- Restructuring

- Redesign

- Genesis

- Customer Value Management

- Organisational Development

- Growth in Asia

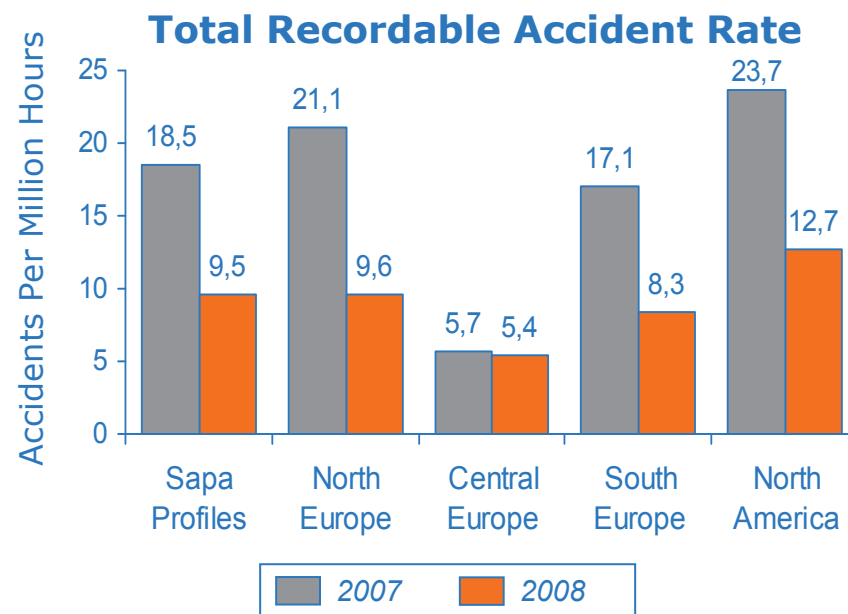
- US Benefits Cost Reduction

# Safety performance has improved over the last year

## Strategic Theme

- Environment, Health, and Safety
- Organisational Integration
- Systems Integration
- Restructuring
- Redesign
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year



- TRR from 18.5 to 9.5 and LWDR from 5.6 to 3.2
- An EHS Centre Team has been established to drive the EHS work throughout Sapa
- A Rapid Improvement Team have been established to assist worst performing locations

# The creation of a new integrated Sapa organisation has been successful

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration
- Systems Integration
- Restructuring
- Redesign
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year



# Systems integration and creation of a shared services function are on track

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration
- Restructuring
- Redesign
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year

Initiative	Description	
Infrastructure	• Migration of IT infrastructure on sites to new Sapa IT platform	
ERP Europe	• Migration of Alcoa Oracle system to Sapa Oracle system	
ERP US	• Migration of Alcoa Oracle system to Sapa Oracle system	
Mid Tier Migration	• Migration of small and medium sized IT applications	
Financial Services	• Setup of new shared services organisation in Hungary and US	
HR / Payroll Migration	• Transition of new Sapa locations to new HR and payroll system	
	Project Cost	Employees
	250 MNOK	200

# Three major restructuring initiatives have been undertaken

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring
- Redesign
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year

### Initiative

### Description

#### Noblejas (Spain)

- Closure of Noblejas facility
- Transfer of volumes to other plants
- Pre-agreement signed with unions

#### Banbury (UK)

- Closure of Banbury facility
- Transfer of volumes to other plants
- Asset disposal ongoing

#### North America

- Closure of Redd Team
- Partial shutdown of Magnolia
- Transfer of Louisville volumes to Monterey

**Restructuring is cash positive**  
**Full EBITA effect from 2009**  
**(100 MNOK/year)**

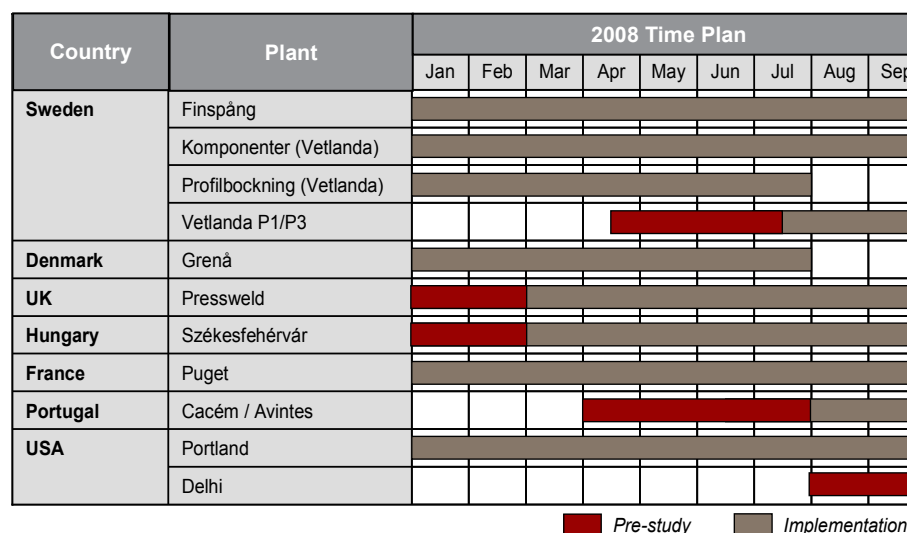
# So far 10 different plants have been through a Redesign Programme

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year

### Redesign Time Plan 2008



- Currently 10 programs ongoing
- Potential of approximately 200 MNOK identified
- Savings of approximately 85 MNOK realised

# Implementation of Genesis is moving forward in all operating companies

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign ✓
- Genesis
- Customer Value Management
- Organisational Development
- Growth in Asia
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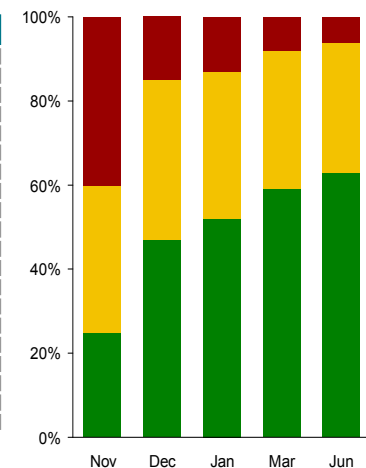
## Key Developments Over the Last Year

### Genesis Status June 2008

Location	Genesis Coach	Genesis A3	Daily Mgmt	Genesis Cases	28 Points	5S	TPM
Vetlanda	●	●	●	●	●	●	●
Brogård	●	●	●	●	●	●	●
Sjunnen	●	●	●	●	●	●	●
Admin	●	●	●	●	●	●	N/A
Finspång	●	●	●	●	●	●	●
Profilbearbetning	●	●	●	●	●	●	●
Komponenter	●	●	●	●	●	●	●
Lackering	●	●	●	●	●	●	●
Profilbuckning	●	●	●	●	●	●	●
Cheltenham	●	●	●	●	●	●	●
Tibshelf	●	●	●	●	●	●	●
Pressweld	●	●	●	●	●	●	●
Denmark	●	●	●	●	●	●	●
Lichtervelde	●	●	●	●	●	●	●
Ghlin	●	●	●	●	●	●	●
Hoogezand	●	●	●	●	●	●	●
Drunen	●	●	●	●	●	●	●
Harderwijk	●	●	●	●	●	●	●
Profilal	●	●	●	●	●	●	●
Profiles Ltd	●	●	●	●	●	●	●

● Fully in place    ● Partly in place    ● Not in place

### Changes



- Genesis managers appointed at Business Area level
- Genesis coaches in place in most companies
- 2 700 employees participated in Genesis training
- System for implementation follow-up in place
- Initial file of good Genesis cases developed

# Most companies have also started to adopt the Customer Value Management concept

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign ✓
- Genesis ✓
- **Customer Value Management**
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year

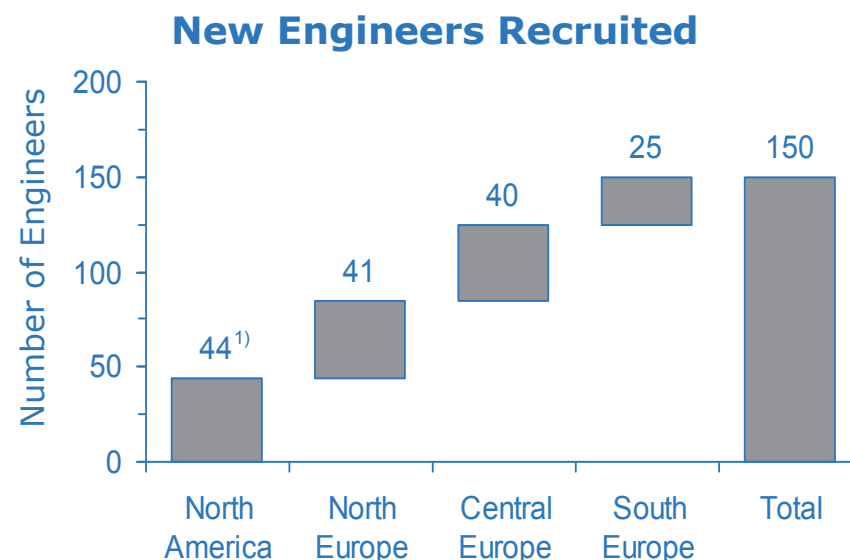


# To further support new business Sapa Profiles has recruited 150 new engineers

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign ✓
- Genesis ✓
- Customer Value Management ✓
- Organisational Development
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year



- Engineers have been recruited to support;
  - Product development
  - Production, and
  - Sales

(1) Not including engineers involved in direct production

# The acquisition of Kam Kiu will give Sapa a strong foothold in the Asian market

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign ✓
- Genesis ✓
- Customer Value Management ✓
- Organisational Development ✓
- Growth in Asia
- US Benefits Cost Reduction

## Key Developments Over the Last Year

### Kam Kiu Acquisition



- An acquisition of Chinese extruder Kam Kiu will give Sapa a strong foothold in Asia
- Net sales approximately NOK 1.2 billion
- Production level 60 thousand tonnes per year – potential to double capacity with low capex exists

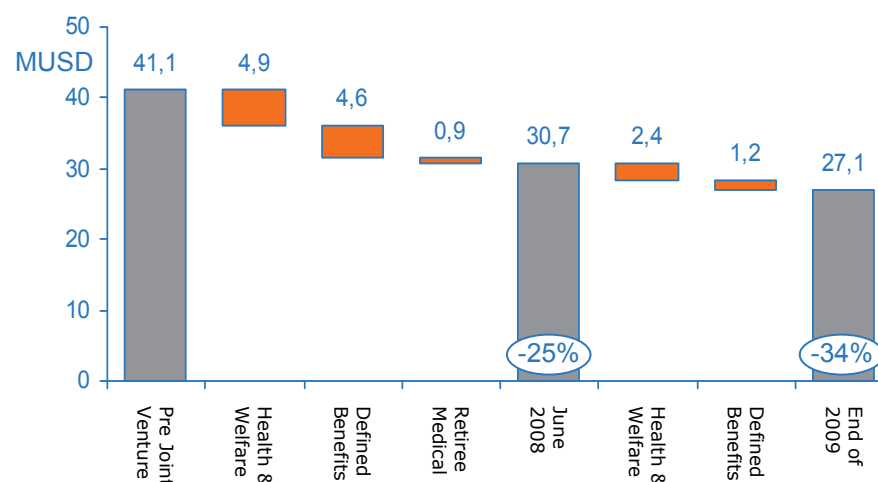
# Profiles North America has reduced benefit costs by 25% compared to pre-JV

## Strategic Theme

- Environment, Health, and Safety ✓
- Organisational Integration ✓
- Systems Integration ✓
- Restructuring ✓
- Redesign ✓
- Genesis ✓
- Customer Value Management ✓
- Organisational Development ✓
- Growth in Asia ✓
- US Benefits Cost Reduction

## Key Developments Over the Last Year

### Annualised US Benefit Costs



- Compared to the pre Joint Venture situation benefit costs have been decreased with 10 MUSD (54 MNOK) per year
- Target is to further reduce benefit costs worth some 3.6 MUSD (19 MNOK) per year until 2009

# All in all Sapa Profiles has made progress within all prioritised areas

Strategic Theme	Key Developments Over the Last Year
• <b>Environment, Health, and Safety</b> ✓	Lost Work Day Rate June YTD from 5.6 to 3.2
• <b>Organisational Integration</b> ✓	No such thing as former Sapa or former Alcoa mentality – only Sapa
• <b>Systems Integration</b> ✓	Oracle carve out and infrastructure migration on plan Shared service implementation on plan
• <b>Restructuring</b> ✓	Close down of Noblejas, Banbury, and Redd Team Downscaling of Magnolia and Louisville
• <b>Redesign</b> ✓	10 plants have been through a redesign program
• <b>Genesis</b> ✓	Training of 2 700 employees, starting to generate cases
• <b>Customer Value Management</b> ✓	Training of 250 employees, starting to generate cases
• <b>Organisational Development</b> ✓	150 engineers have been hired by Sapa Profiles
• <b>Growth in Asia</b> ✓	Potential acquisition of Kam Kiu creates strong foothold in Asia
• <b>US Benefits Cost Reduction</b> ✓	Annual cost impact of benefits reduced with 25%

# Strategic direction: From profiles to solutions

Sweden: 50/50

Rest of Sapa: 90/10



# Demand for aluminium solutions is continuing to increase within the Automotive industry



- Audi has made a strategic decision to use its light-weight aluminium space frame (ASF) for all new models from 2010
- The second-generation ASF system will be introduced top-down, starting with the next A6 and A8, along with the new A7
- The ASF system will benefit Audi's heavy SUVs and cross-overs – the next Q7 will be 300 kg lighter than the current model

## Even though the market is weakening Sapa will continue to deploy the strategy laid out

- The negative market trend in Europe and the US is expected to continue in the short to medium term
- This, in combination with seasonally lower sales in the 2nd half of the year, leads to considerably weaker results for the rest of 2008
- However, Sapa will continue to deploy the strategy laid out and will not change direction from what has been previously communicated
- This requires a significant strengthening of the organisation, as well as capital investments in fabrication equipment
- In the short term this will impact the results negatively – this will, however, be outweighed by higher profits in the long term



## Coming events

31 October 2008	Third quarter 2008 results
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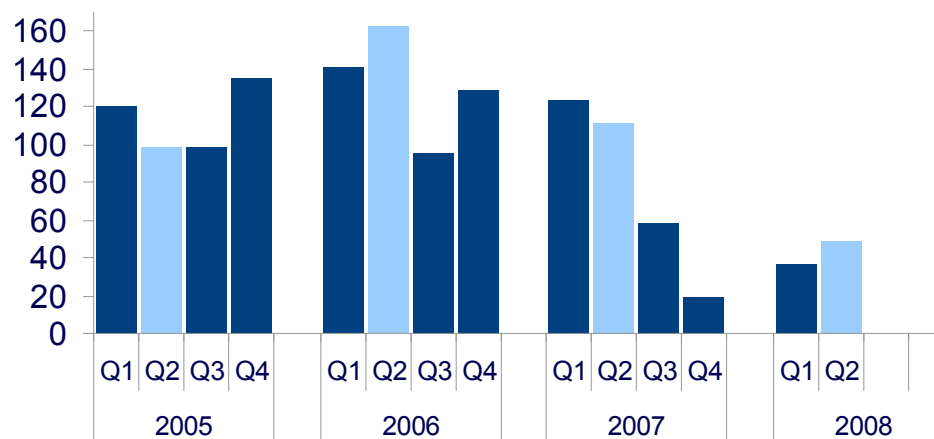


# Appendix

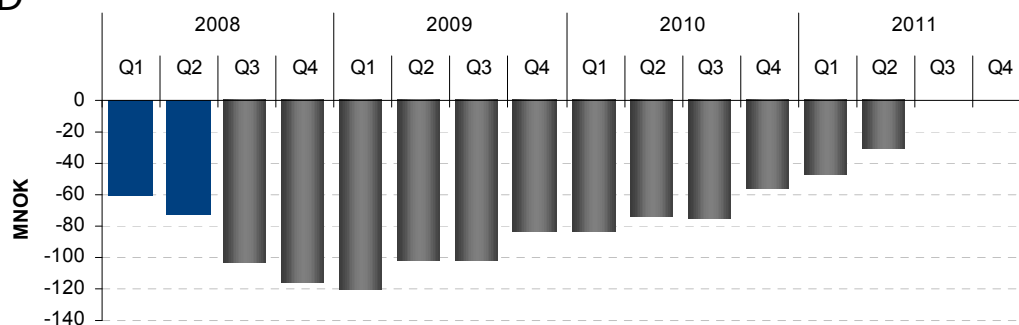
# Primary Aluminium – Weak USD, higher costs and hedges temporarily hamper earnings

- Favorable long-term power- and alumina contracts provide platform for future profitability
- EBITA in Q2 negatively impacted by:
  - Weak USD
  - Metal hedges
  - Increased transportation costs
  - Higher energy costs
- Negative EBITA effect of NOK 35 million vs. last year due to weakened NOK/USD
- Hedge loss of NOK 73 million in Q2
  - Hedge loss expected to increase in H2-08 due to lower hedge prices
- Energy costs NOK 42 million higher than in Q2-07

EBITA per quarter - Primary Aluminium



Realised & unrealised LME hedge



Based on LME and USD forward market per 01.07.2008

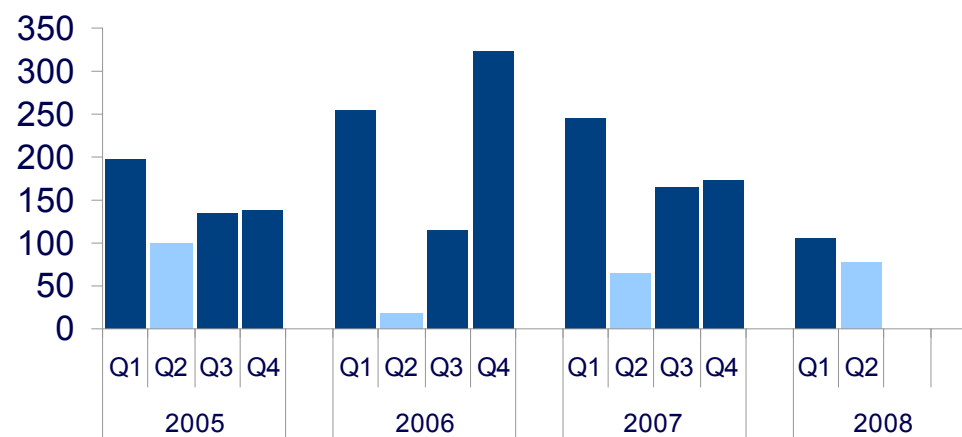
■ Realised ■ Unrealised

# Elkem Energy –

## Periodic maintenance affects production

- EBITA at NOK 78 million vs. NOK 66 million last year
- EBITA from Energy trading at NOK 16 million versus NOK -20 million last year
- Maintenance at Salten and lower production at Sauda (expansion preparations) lowered production by 181 Gwh on Q2-07
- 600 GWh/year from Sauda hydro power expansion on schedule for start-up during Q3-08

EBITA per quarter - Energy



# Silicon-related

## - Good markets

- EBITA (excl. Solar) at NOK 174 million, up NOK 38 million on Q2-07
- Strong, but stabilised, markets in Q2 for silicon metal reflected in revenues
- Strong ferrosilicon and foundry markets and a competitive cost base boost profit
- Start-up of additional Salten furnace with 20.000 MT/year completed in May

### Silicon-related *in NOK million*

1 Apr - 30 Jun	2008	2007	Change
Revenues	2 042	1 542	32 %
EBITA ex Elkem Solar	174	136	28 %
EBITA Elkem Solar	- 85	- 32	
Total EBITA	89	104	-14 %
EBITA margin	4.4 %	6.7 %	

# Group income statement Q2-08

**Key figures** *in NOK million*

1 Apr - 30 Jun	2008	2007	Change
<b>Operating revenues</b>	<b>17 569</b>	<b>14 049</b>	25 %
<b>EBITA</b>	<b>1 230</b>	<b>1 194</b>	3 %
Amortisation intangibles	-58	-56	
Restructuring and significant impairment	-34	0	
<b>EBIT</b>	<b>1 138</b>	<b>1 138</b>	
Associates	1 153	294	
Dividends	311	414	
Gains and losses/write-downs Share Portfolio	112	1 011	
Net financial items	- 216	196	
<b>Profit before tax</b>	<b>2 498</b>	<b>3 053</b>	-18 %
Taxes	-516	-317	
<b>Profit for the period</b>	<b>1 982</b>	<b>2 736</b>	
Minority interests' share of profit for the year	78	14	
Profit attributable to equity holders	1 904	2 722	
Earnings per share diluted (NOK)*	1.9	2.7	

\* Excluding amortisation, restructuring and significant impairment and discontinued operations

# Group income statement H1-08

**Key figures** *in NOK million*

1 Jan - 30 Jun	2008	2007	Change
<b>Operating revenues</b>	<b>34 513</b>	<b>27 937</b>	24 %
<b>EBITA</b>	<b>2 292</b>	<b>2 661</b>	-14 %
Amortisation intangibles	-115	-114	
Restructuring and significant impairment	-34	0	
<b>EBIT</b>	<b>2 143</b>	<b>2 547</b>	
Associates	1 332	646	
Dividends	399	654	
Gains and losses/write-downs Share Portfolio	- 183	1 892	
Net financial items	- 312	819	
<b>Profit before tax</b>	<b>3 379</b>	<b>6 558</b>	-48 %
Taxes	-710	-983	
<b>Profit for the period</b>	<b>2 669</b>	<b>5 575</b>	
Minority interests' share of profit for the year	130	49	
Profit attributable to equity holders	2 539	5 526	
Earnings per share diluted (NOK)*	2.6	5.4	

\* Excluding amortisation, restructuring and significant impairment and discontinued operations

# Balance sheet 30 Jun 2008

Key figures in NOK million

	30.06.2008	31.12.2007
Intangible assets	16 329	16 626
Property, plant and equipment	23 893	21 481
Financial non-current assets	15 864	14 999
<b>Non-Current assets</b>	<b>56 086</b>	<b>53 106</b>
Inventories	9 014	8 533
Receivables	15 473	12 628
Share Portfolio etc.	16 230	17 559
Cash and cash equivalents	3 279	2 966
<b>Current assets</b>	<b>43 996</b>	<b>41 686</b>
<b>Total assets</b>	<b>100 082</b>	<b>94 792</b>
Paid-in equity	1 990	2 002
Earned equity	47 999	50 661
Minority interests	2 698	2 601
<b>Equity</b>	<b>52 687</b>	<b>55 264</b>
Provisions	5 933	6 142
Non-current interest-bearing liabilities	22 429	16 093
Current interest-bearing liabilities	3 691	3 188
Other current liabilities	15 342	14 105
<b>Equity and liabilities</b>	<b>100 082</b>	<b>94 792</b>
Equity to total assets ratio	52.6 %	58.3 %
Net gearing	0.4	0.3

# Currency translation effects

*in NOK million*

<b>Revenues</b>	<b>Q2-08</b>
Orkla Brands	-106
Orkla Aluminium Solutions	-421
Elkem	-75
Borregaard	-35
<b>Total</b>	<b>-637</b>

<b>EBITA</b>	<b>Q2-08</b>
Orkla Brands	-6
Orkla Aluminium Solutions	-14
Elkem	-6
Borregaard	-6
<b>Total</b>	<b>-32</b>

# Largest holdings in the Share Portfolio

**Market value** *in NOK million*

**per 30 Jun 2008**

Principal holdings	Industry	Market value	Share of portfolio (%)	Share of equity (%)
Tomra Systems	Industry	809	5,0	14,6 %
Hennes & Mauritz	Retailing	628	3,9	0,3 %
Vimpelcom-SP ADR	Telecommunication	552	3,4	0,3 %
Rieber & Søn	Food	547	3,4	15,6 %
DnB NOR	Bank	476	2,9	0,6 %
Network Norway AS	Telecommunication	426	2,6	30,5 %
Nokian Renkaat Oyi	Automotives & Components	391	2,4	1,3 %
Nokia A	Telecommunication	375	2,3	0,1 %
Yara International ASA	Materials	369	2,3	0,3 %
Amer Group	Consumer Goods	343	2,1	6,2 %
<b>Total principal holdings</b>		<b>4 915</b>	<b>30,4</b>	
<b>Market value of entire portfolio</b>		<b>16 155</b>		

# Share Portfolio key figures

**Key figures** *in NOK million*

	30 Jun 08	31 Dec 07	Change 08
Market value portfolio	16 155	17 513	-1 358
Unrealised gains	2 069	3 810	-1 741
Share of portfolio invested			
- outside Norway	59 %	55 %	4 % pts
- in listed companies	85 %	85 %	0 % pts

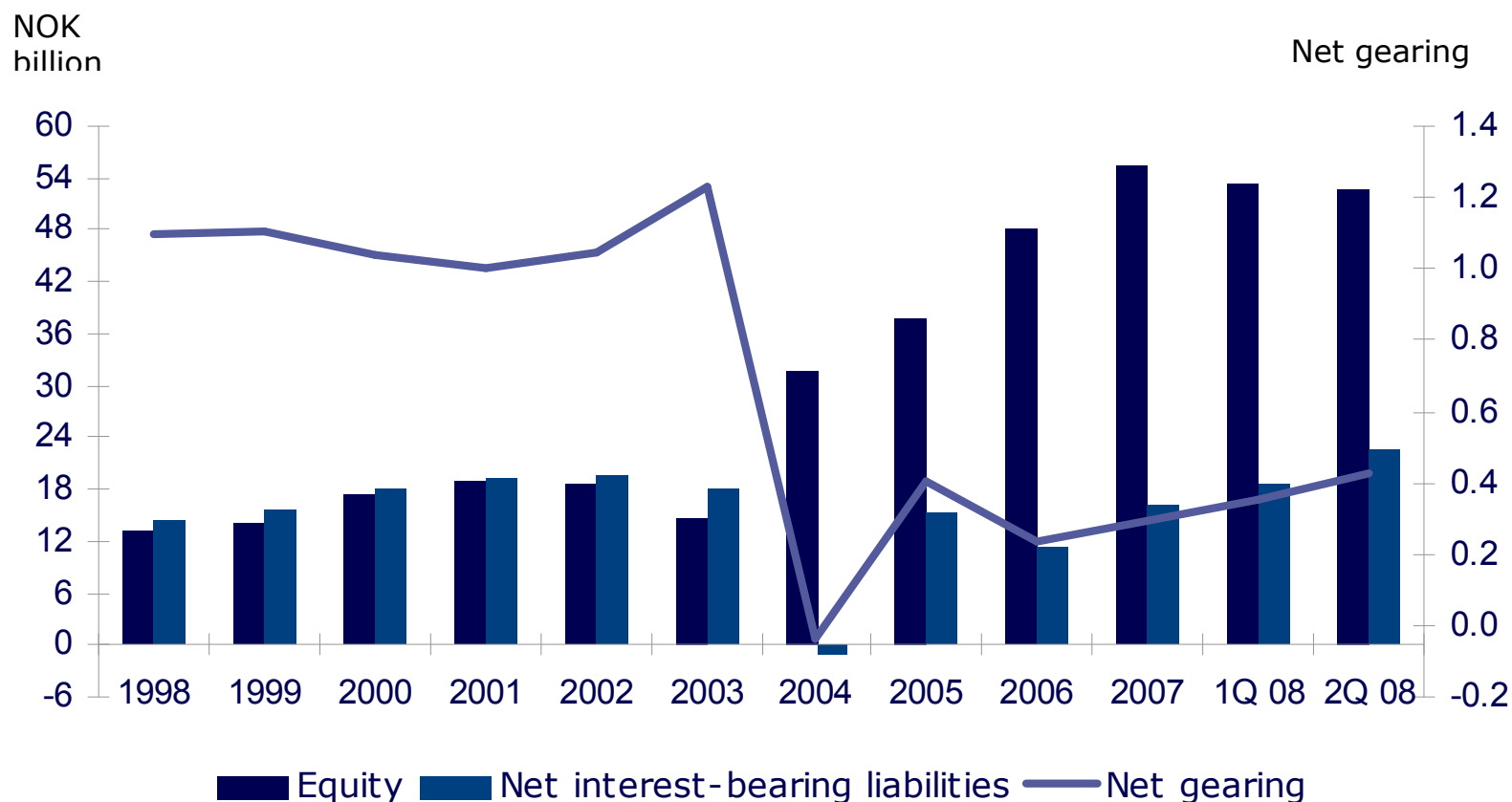
# Financial items

# Net financial items

## Key figures *in NOK million*

1 Jan - 30 Jun	2008	2007	Full year 2007
Net interest expenses	-363	-342	-704
Currency gain/loss	-19	23	32
Other financial items, net	70	1 138	1 112
<b>Net financial items</b>	<b>-312</b>	<b>819</b>	<b>440</b>

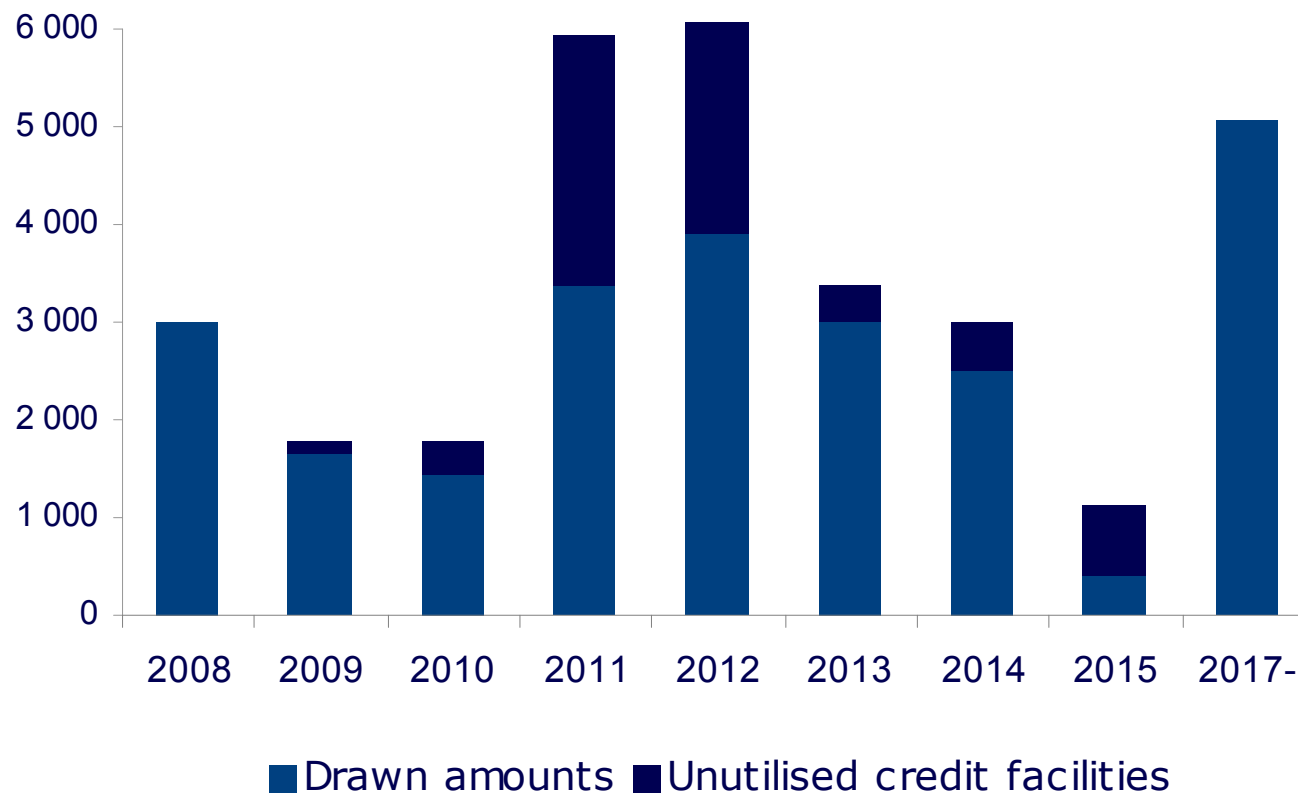
# Net gearing 0.4 as of 30 June 2008



# Debt maturity profile 30 June 2008

Average maturity  
4.8 years

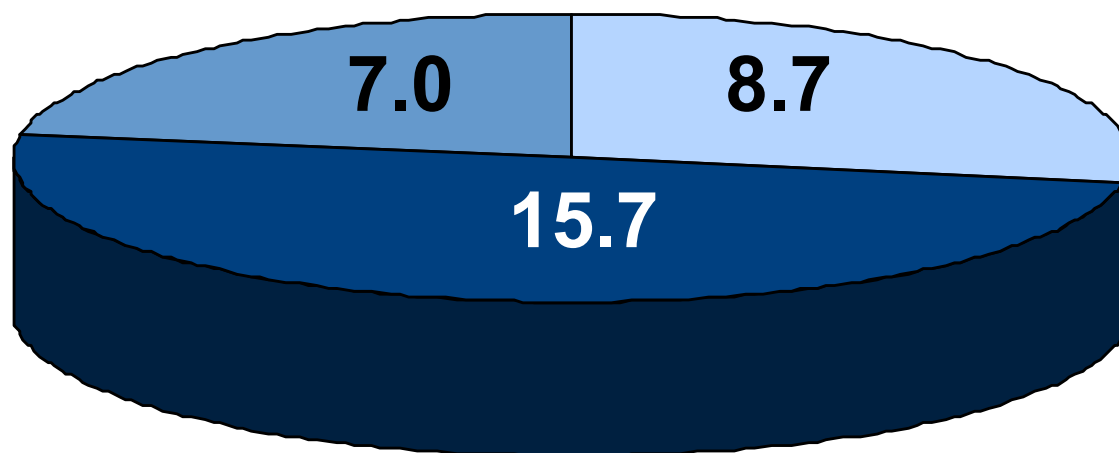
NOK million



# Funding Sources 30 June 2008

Unutilised credit  
facilities 22 %

Bonds and CPs 28 %



Banks 50 %

Figures in NOK billion